SIRIUSPOINT LTD. – A GLOBAL UNDERWRITER 2022 Full Year and Fourth Quarter Results

February 23, 2023



# Disclaimer

#### Basis of Presentation and Non-GAAP Financial Measures:

Unless the context otherwise indicates or requires, as used in this presentation references to "we," "our," "us," the "Company," and "SiriusPoint" refer to SiriusPoint Ltd. and its directly and indirectly owned subsidiaries, as a combined entity, except where otherwise stated or where it is clear that the terms mean only SiriusPoint Ltd. exclusive of its subsidiaries. We have made rounding adjustments to reach some of the figures included in this presentation and, unless otherwise indicated, percentages presented in this presentation are approximate.

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#### Safe Harbor Statement Regarding Forward-Looking Statements:

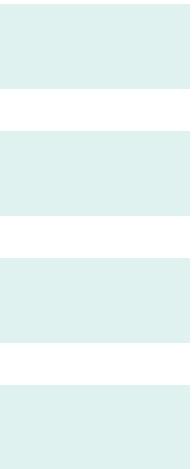
This presentation includes "forward-looking statements" within the meaning of the Private Securities Litigation Reform Act of 1995. Forward-looking statements are subject to known and unknown risks and uncertainties, many of which may be beyond the Company's control. The Company cautions you that the forward-looking information presented in presentation is not a guarantee of future events, and that actual events may differ materially from those made in or suggested by the forward-looking information contained in this presentation. In addition, forward-looking statements generally can be identified by the use of forward-looking terminology such as "believes," "intends," "seeks," "anticipates," "aims," "plans," "estimates," "expects," "assumes," "continues," "should," "could," "will," "may" and the negative of these or similar terms and phrases. Actual events, results and outcomes may differ materially from the Company's expectations due to a variety of known and unknown risks, uncertainties and other factors. Among the risks and uncertainties that could cause actual results to differ from those described in the forward-looking statements are the following: our ability to execute on our strategic transformation, including re-underwriting to reduce volatility and improving underwriting performance, de-risking our investment portfolio, and transforming our business, including re-balancing our portfolio and growing the Insurance & Services segment; the impact of unpredictable catastrophic events including uncertainties with respect to current and future COVID-19 losses across many classes of insurance business and the amount of insurance losses that may ultimately be ceded to the reinsurance market, supply chain issues, labor shortages and related increased costs, changing interest rates and equity market volatility; inadequacy of loss and loss adjustment expense reserves, the lack of available capital, and periods characterized by excess underwriting capacity and unfavorable premium rates; the performance of financial markets, impact of inflation, and foreign currency fluctuations; our ability to compete successfully in the (re)insurance market and the effect of consolidation in the (re)insurance industry; technology breaches or failures, including those resulting from a malicious cyber-attack on us, our business partners or service providers; the effects of global climate change, including increased severity and frequency of weather-related natural disasters and catastrophes and increased coastal flooding in many geographic areas; our ability to retain key senior management and key employees; a downgrade or withdrawal of our financial ratings; fluctuations in our results of operations; legal restrictions on certain of SiriusPoint's insurance and reinsurance subsidiaries' ability to pay dividends and other distributions to SiriusPoint; the outcome of legal and regulatory proceedings and regulatory constraints on our business; reduced returns or losses in SiriusPoint's investment portfolio; our potential exposure to U.S. federal income and withholding taxes and our significant deferred tax assets, which could become devalued if we do not generate future taxable income or applicable corporate tax rates are reduced; risks associated with delegating authority to third party managing general agents; future strategic transactions such as acquisitions, dispositions, investments, mergers or joint ventures; and other risks and factors listed under "Risk Factors" in the Company's most recent Annual Report on Form 10-K and other subsequent periodic reports filed with the Securities and Exchange Commission. All forward looking statements speak only as of the date made and the Company undertakes no obligation to update or revise publicly any forward-looking statements, whether as a result of new information, future events or otherwise.



## Agenda







# 1. Key Messages



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## The Vision for SiriusPoint: Substantial Progress Underway

Fully integrated model with uncompromised **emphasis on** underwritina

> **Reduction in volatility** and ongoing **refinement** of the portfolio mix

**De-risked investment** strategy

**Attractive distribution** capabilities as a contributor of **fee income** 

Cost and capital management optimization as we target **double diait RoE**<sup>9</sup> by 2024

## Healthy balance sheet

- Transition from a non-integrated model post the merger<sup>1</sup> to fully amalgamated "One SiriusPoint" franchise
- Underwriting profit as a driver of value creation
- Portfolio actions already yielding results AY COR<sup>2</sup> improved by ~9 ppts during FY<sup>3</sup> 22
  - Additional improvement expected in 2023
- Rebalancing of portfolio away from Property Cat<sup>4</sup> largely complete with ongoing portfolio refinements
- Reduction of PMLs<sup>5</sup> by ~50% since Q2'21 further reduction expected in 2023
- Reinsurance protection purchased for 2023 at similar costs but with lower attachment points to further protect the balance sheet
- Fixed income (FI) focused portfolio with 92% being investment grade<sup>6</sup>. Average rating of FI<sup>7</sup> portfolio at AA<sup>6</sup>
- Fully matched with duration of assets backing loss reserves at ~2.5 years
- Beneficiary of increase in investment yields with average re-investment rate on bond portfolio >4% during Q4'22
- ~35% of premiums originated via our MGA<sup>8</sup> relationships
- 5 Consolidated MGAs generate ~\$36m in net services fee income and have a book value of \$85m<sup>6</sup>
- Announced rationalization of geographic footprint and scaling of operation platform
- Costs expected to be reduced by >\$50m by 2024
- Commitment to be good stewards of capital
- Bermuda Solvency Capital Ratio (BSCR) at 194% as of Q3'22<sup>10</sup>
- Prudent reserve margin to help mitigate inflationary impacts

Notes: [1] On February 26, 2021, acquisition of Sirius International Insurance Group, Ltd. ("Sirius Group") was completed, and Third Point Reinsurance Ltd. ("Third Point Re") name was changed to SiriusPoint Ltd. [2] AY COR = Accident Year Combined Ratio. [3] FY = Full Year. [4] Cat = Catastrophe. [5] PML = Probable Maximum Loss. [6] As of December 31, 2022. [7] FI = Fixed Income. [8] MGAs = Managing General Agents. [9] Return on average common shareholders' equity attributable to SiriusPoint common shareholders. [10] SiriusPoint Group BSCR calculated as available economic capital and surplus divided by the enhanced capital requirement as of September 30, 2022.

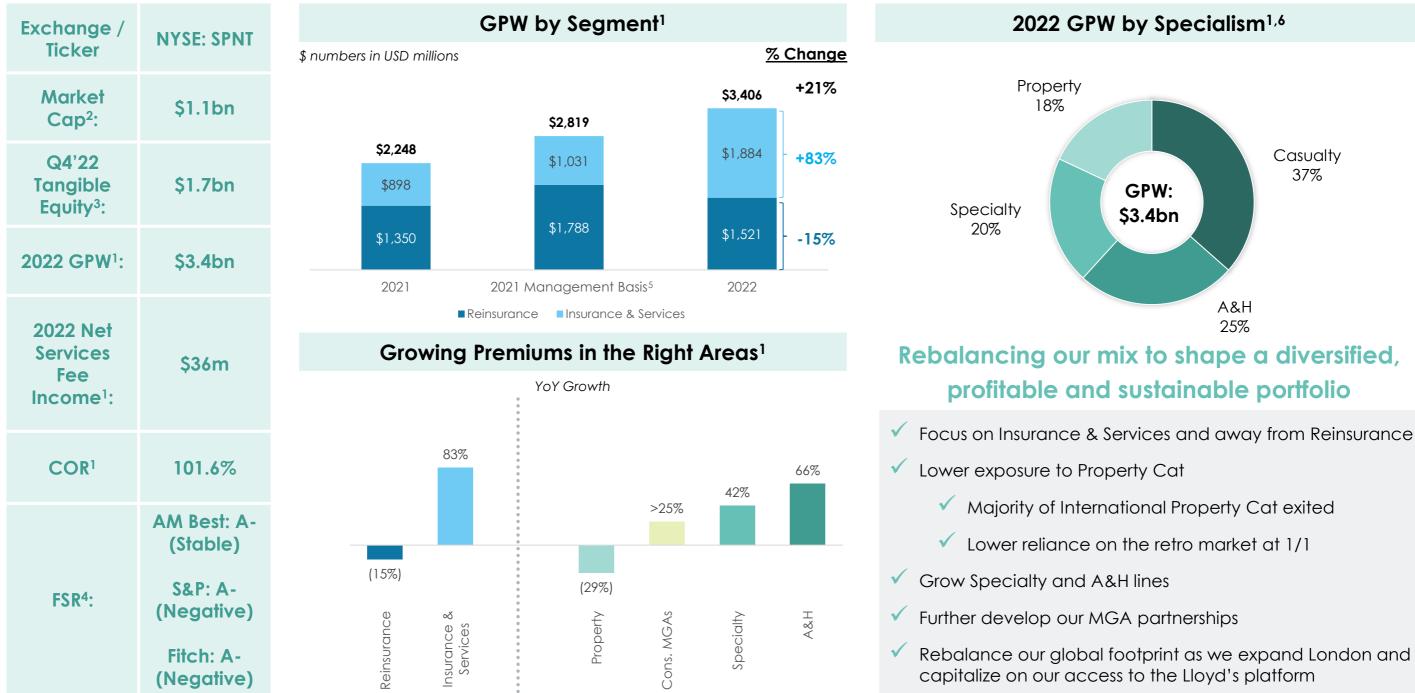


# 2. SiriusPoint Today



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# SiriusPoint Today

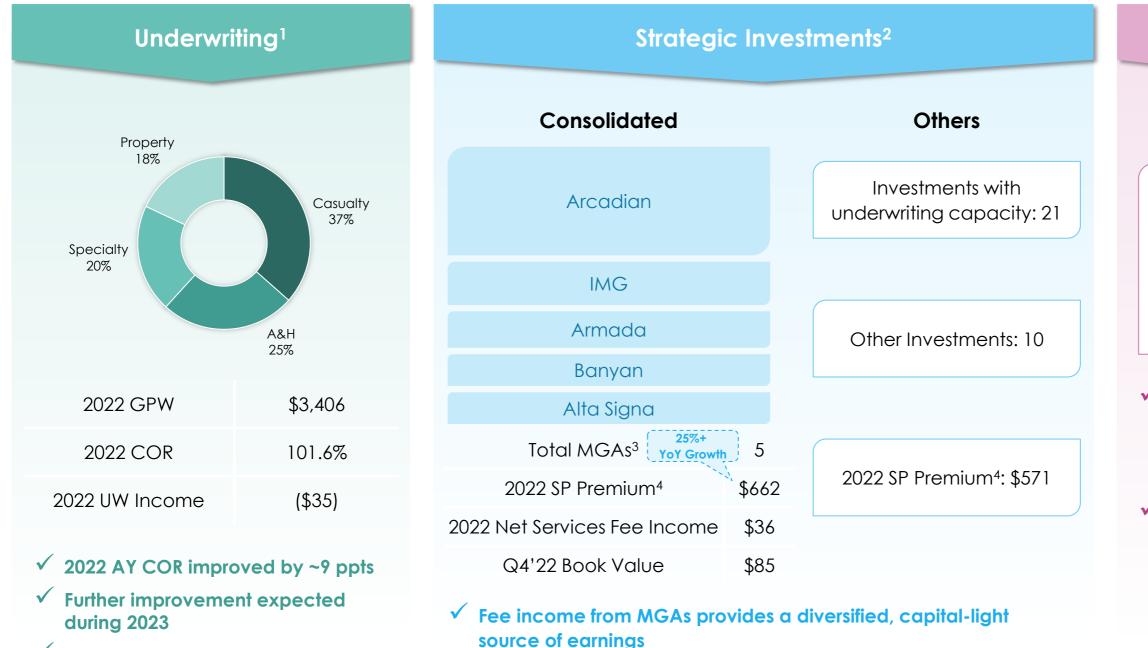


Notes: [1] Reflects Core business. [2] Market Data as of February 21, 2023. [3] Tangible common shareholders' equity attributed to SiriusPoint common shareholders. [4] Financial strength ratings for the operating subsidiaries, SiriusPoint International Insurance Company. SiriusPoint America Insurance Company and SiriusPoint Specialty Insurance Corporation. [5] Management basis gross premiums written recognized by Sirius Group for the 2021 pre-merger period from January 1, 2021, to the Acquisition date of February 26, 2021. See page 2 for additional information. [6] This table offers an aggregated view of our product lines, taking into account certain management adjustments. For information with respect to our reportable segments, we refer you to our Form 10-K.



# **Diversified Business Model with 3 Sources of Uncorrelated Earnings**

\$ numbers in USD millions



- $\checkmark$  More stable underwriting results with significant reductions to Cat
- **Disclosure enhancements during 2023**

Notes: [1] Reflects Core business. [2] Investments also include holdings in Venture Capital (VC) funds. Holdings as of December 31, 2022. [3] Joyn was consolidated during Q1'22-Q3'22 and was de-consolidated during Q1'22-Q3'2. [4] SP premium refers to SiriusPoint Gross Premium Written. [5] Total investment result calculated as the sum of Net realized investment gains (losses), Net realized investment gains from related party investment funds and Net investment income. [6] Fixed income investments excludes short-term investments.



## **Investments**

2022 Net Investment Income: \$113 2022 Total Investment Result<sup>5</sup>: (\$323)

✓ With repositioned investment portfolio, we expect net investment income to be in the \$220m to \$240m range during 2023

✓ Fixed income portfolio reclassification to reduce volatility

> $\checkmark$  63% of our fixed income investments<sup>6</sup> classified as available for sale ("AFS") (vs. none as of YE 21)

# 3. Vision for the Future



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## Strategic Re-positioning: Based on "Three Priorities" to Become a **Higher Performing Underwriter**



Notes: [1] Return on average common shareholders' equity attributable to SiriusPoint common shareholders.



## Strategic Actions Significantly Advanced...

## Priority I: Simplification of the Business Model

Challenges Faced	Merger <sup>1</sup> not fully integrated, leading to an inefficient operating model	Culture sub-optimal for delivery	Shifting away enhand
Actions Taken / In-Progress	<ul> <li>Reduced complexity and already making progress in creating a fully integrated and globally connected franchise</li> <li>Announced initiatives include headcount reduction and closure/repurposing of 5 offices</li> <li>Targeted &gt;\$50m of cost savings, to be fully phased in 2024</li> <li>Reviewing other opportunities as we finalize vision on target operating model – update to be provided in 2023</li> </ul>	<ul> <li>New leadership team</li> <li>Remuneration structure amended to better align performance and pay</li> <li>COR and Book Value growth will be key variables to determine short-term and long-term variable compensation</li> <li>Creating a "one team" approach</li> <li>Focus on employee engagement</li> </ul>	<ul> <li>Distribution element of ~35% of the</li> <li>Expect to fe partnership</li> <li>Focus on p paper and just an equ</li> <li>Currently h MGAs / Inst • Not p</li> <li>Options be portfolio, pe investment conditions</li> </ul>

Notes: [1] On February 26, 2021, acquisition of Sirius International Insurance Group, Ltd. ("Sirius Group") was completed, and Third Point Reinsurance Ltd. ("Third Point Re") name was changed to SiriusPoint Ltd.



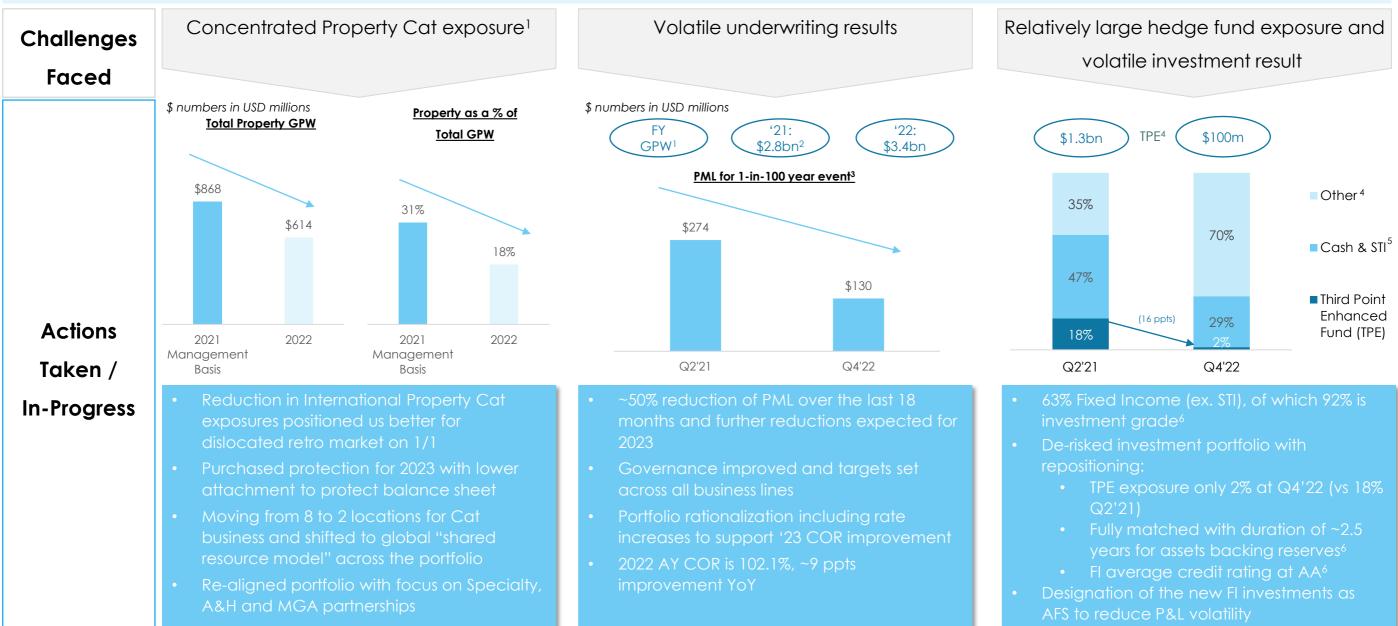
## y from a "VC model" and cing MGA portfolio

partnerships are a key our strategy, representing

- premiums
- urther develop these s
- artnering with MGAs as a
- capacity provider not ity investor
- ave equity interest in 36 urTechs
- roviding capacity on 10
- ing assessed to optimize articularly around pure
- , depending on market

# Strategic Actions Significantly Advanced...

**Priority II: Reduction in Volatility** 

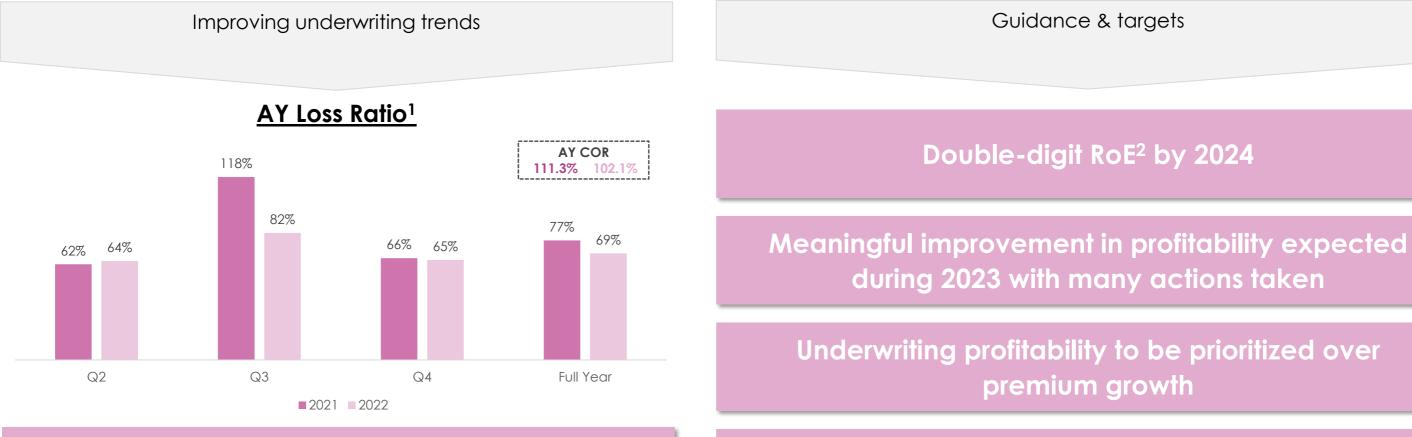


Notes: [1] Relates to the Core business and this view is based on GPW by Specialism. [2] Management basis gross premiums written recognized by Sirius Group for the 2021 pre-merger period from January 1, 2021, to the Acquisition date of February 26, 2021. See page 2 for additional information. [3] PMLs are on a per occurrence basis for 1-in-100 year events, net of restatements and after-tax. [4] Other includes ABS / MBS, Corporate, CLO, Government, Legacy and other Alts and Strategics & TP Ventures. [5] STI = Short-term Investments. [6] As of December 31, 2022.



## Strategic Actions Significantly Advanced...

## Priority III: Improving Profitability and Targeting Double-Digit Return



- Already seeing signs of improvement with lower AY loss ratio in Q3'22
- see room for significant improvement in ex-Cat business going forward

expect \$25m of additional restructuring charges in 2024

Notes: [1] Reflects Core business. [2] Return on average common shareholders' equity attributable to SiriusPoint common shareholders.



## Net investment income in 2023 to be in the \$220m to \$240m range

# Expected cost base reduction of >\$50m by 2024;

# 4. Full Year and Quarterly Results Update



# FY 2022 Financial Results

\$ numbers in USD millions	20211	2022
GPW <sup>2</sup>	\$2,248	\$3,406
NPW <sup>2</sup>	\$1,778	\$2,546
UW Income <sup>2</sup>	(\$163)	(\$35)
Net Services Fee Income (Loss) <sup>2</sup>	\$13	\$36
Total Investment Result <sup>3</sup>	\$313	(\$323)
Net Income (Loss)	\$45	(\$403)
COR <sup>2</sup> (%)	109.5	101.6
AY COR <sup>2</sup> (%)	111.3	102.1
Common Shareholders' Equity <sup>4</sup>	\$2,304	\$1,875
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- 21% YoY growth on a management basis
- Underwriting results improvement of \$129m •

  - COR came in at 101.6%
- in travel medical MGA business and other consolidated MGAs
- Total investment result losses of \$323m

  - versus \$25m in 2021
- and underwriting losses
- ٠

Notes: [1] Management basis gross premiums written is the sum of 2021 gross written premiums plus gross premiums written recognized by Sirius Group for the 2021 pre-merger period from January 1, 2021, to the Acquisition date of February 26, 2021. [2] Reflects Core business. See page 2 for additional information. [3] Total investment result calculated as the sum of net realized and unrealized investment gains (losses), net realized and unrealized investment gains from related party investment funds and net investment income. [4] Common shareholders' equity attributable to SiriusPoint common shareholders.



#### Key comments

 2022 Group GPW (Core) of \$3,406m, representing Growth driven by Insurance & Services division Supported by lower Cat losses of \$188m Net services fee income up \$23m driven by growth

 Driven mainly by negative movements in related party funds and negative impact of rising interest rates on FI portfolio Net investment income increased to \$113m Net losses of \$403m driven by negative investment Common shareholders' equity<sup>4</sup> down 19% due to

losses and negative mark to market movements

# Q4 2022 Financial Results

\$ numbers in USD millions	Q4'21	Q4'22
GPW <sup>1</sup>	\$689	\$742
NPW <sup>1</sup>	\$535	\$577
UW Income <sup>1</sup>	\$35	\$31
Net Services Fee Income (Loss) <sup>1</sup>	\$4	\$2
Total Investment Result <sup>2</sup>	(\$151)	\$52
Net Income (Loss)	(\$140)	(\$27)
COR <sup>1</sup> (%)	93.6	94.8
AY COR <sup>1</sup> (%)	96.5	96.4

- Group GPW (Core) increased 8%
- Underwriting deteriorated by \$4m
  - offset by increased OUE
- Net services fee income down \$2m ٠
- ٠ investment funds (\$11m)
- Net income up due primarily to improved • investment result
- - developments on them

Notes: [1] Reflects Core business. [2] Total investment result calculated as the sum of net realized and unrealized investment gains (losses), net realized and unrealized investment gains from related party investment funds and net investment income.



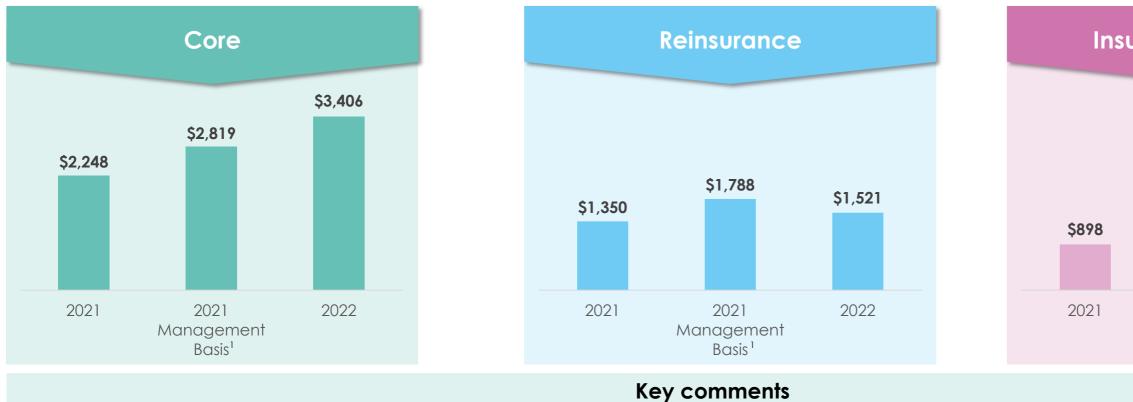
#### Key comments

Driven by Insurance & Services (+172m) Partially offset by Reinsurance (-\$118m) AY COR benefited from lower Cat loss, but Total Investment result of \$52m and driven by higher net investment income (\$52m) and positive net realized and unrealized gains, including third party

Hurricane Ian losses broadly unchanged at \$81m • We continue to reserve prudently for Covid losses and have experienced favorable

# **Trends in Gross Premium Written**

\$ numbers in USD millions



- Core premiums up 21% on a management basis, driven primarily by growth in Insurance & Services
  - Reinsurance premiums down 15% for FY 22 on management basis and down 28% for Q4'22 vs. Q4'21
  - Insurance & Services premiums up 83% for FY 22 on a management basis and 64% for Q4'22 vs. Q4'21
- Going forward, we will prioritize underwriting profitability over premium growth as we improve returns
- 1/1 renewals Remained disciplined with our approach as we focused on target returns
  - Positive rate increases delivered across most of our portfolio
  - Reduced exposure further to International Property Cat and managed exposures in other parts of the book
  - 35-40% of our Reinsurance portfolio renews at 1/1, including >50% of the overall Property portfolio

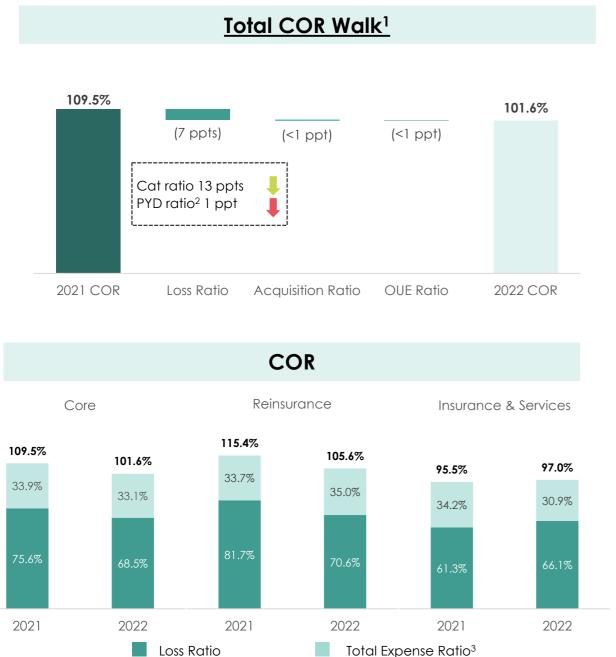
Note: [1] Management basis gross premiums written is the sum of 2021 gross written premiums plus gross premiums written recognized by Sirius Group for the 2021 pre-merger period from January 1, 2021, to the Acquisition date of February 26, 2021. See page 2 for additional information.



# Insurance & Services \$1,884 8 \$1,031 21 2021 2022 Management Basis<sup>1</sup> 2022

# **Underwriting Performance: Aim to Further Improve in 2023**

\$ numbers in USD millions



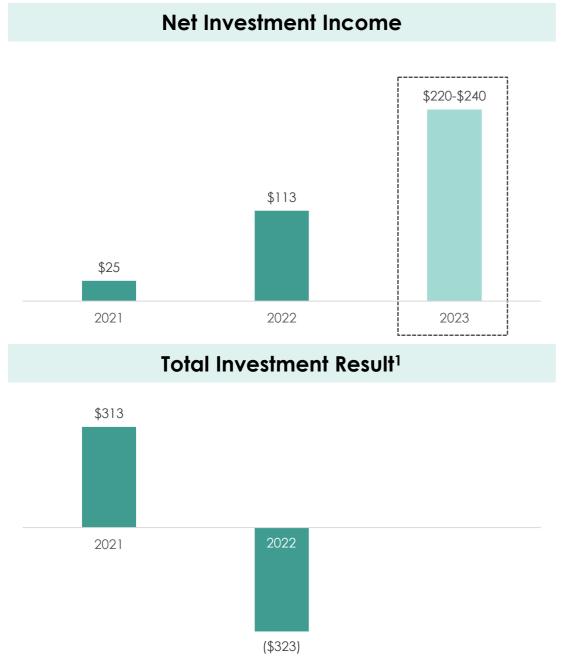
#### **Key comments**

- Portfolio actions already yielding results as COR improved to 101.6% while AY COR improved by ~9 ppts during 2022
- Cat losses (net of reinsurance and reinstatement • premiums) were 6.0 ppts (\$138m) compared to 18.8 ppts in 2021 (\$326m)
- PYD ratio<sup>2</sup> was 1 ppt lower than 2021
- Expense ratio was stable over year
- Reinsurance COR was 105.6%, 9.8 ppts better than prior year, as we benefitted from the underwriting actions already taken
- Insurance & Services COR was 97.0%, 1.5 ppts higher than prior year, driven by reduced prior year reserve release
  - On an AY basis, COR was 97.4%, 0.6 ppts better than prior year



# **Investment Income: Beneficiary of Rate Increases**

\$ numbers in USD millions

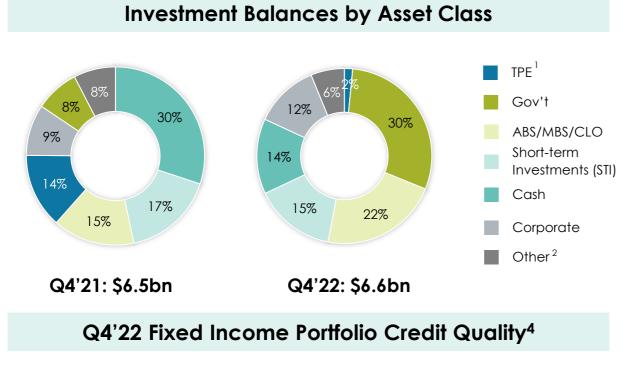


#### Key comments

- Investment strategy refined and shifted towards fixed income strategies and away from hedge fund strategies
- Designation of the new FI investments as available for sale ("AFS") to reduce P&L volatility
  - 63% of our fixed income investments classified as "AFS" (vs. none as of YE 21)
- Significant pick up in investment yields during H2'22 with average re-investment rate on bond portfolio >4% during Q4'22
- Net investment income expected to be in the \$220m to \$240m range for 2023
- Assets backing loss reserves have a duration of ~2.5 years
  - Overall asset duration of ~1.8 years



## **De-risked Investment Portfolio: In-line with Industry**





#### Key comments

- Total investment portfolio stable at \$6.6bn ٠
- Rebalanced investment portfolio mix is more in line with the industry with overall asset leverage at  $3.8x^3$
- 63% of the portfolio is fixed income (ex STI), of which 92% is investment grade
- Limited exposure to below investment grade/non-rated fixed income instruments with average credit rating at AA for our fixed income portfolio
- As a percentage of tangible common shareholders' equity<sup>5</sup>:
  - BBB represents 18%
  - Below investment grade/ non-rated represents 19%
- Duration gap closed in Q4'22 as we invested ~\$1bn of Cash and Short-term investments into longer-dated instruments

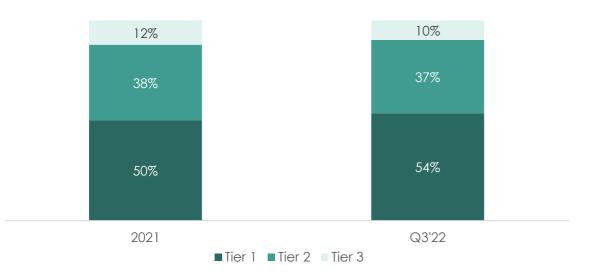
Notes: [1] Third Point Enhanced Fund. [2] Other includes Strategics, TP Ventures and Legacy & Other Alts. [3] Total asset leverage calculated as sum of total investments including cash and equivalents over tangible common shareholders' equity attributable to SiriusPoint common shareholders. [4] Excludes short-term investments. [5] Tangible common shareholders' equity attributable to SiriusPoint common shareholders.

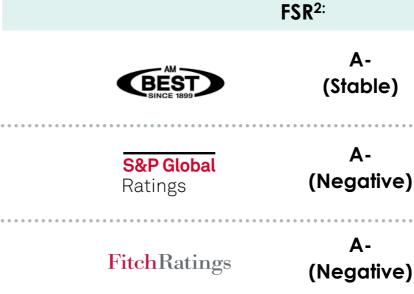


## **Healthy Balance Sheet**



#### SiriusPoint Group Eligible Capital<sup>3</sup>





#### Key comments

- Healthy balance sheet as we operate the business against 'AA' rating requirement under S&P model
- Financial leverage within target range at 27% debt to capital ratio<sup>4</sup>
- Prudent reserve margin to help manage inflationary shocks
- Reserving policy is based on a cautious approach towards setting initial loss ratios, reserving for Cat events and recognizing the benefit from favorable loss trends

Notes: [1] SiriusPoint Group BSCR calculated as available economic capital and surplus divided by the enhanced capital requirement as of December 31, 2021, and September 30, 2022, respectively. [2] Financial strength ratings for the operating subsidiaries, SiriusPoint International Insurance Corporation, SiriusPoint Bermuda Insurance Company, SiriusPoint America Insurance Corporation. [3] Q3'22 eligible capital split is our internal view. [4] Debt to Capital Ratio calculated 2] as debt divided by total capital. Total capital represents the sum of shareholders' equity and debt. Debt in this calculation excludes preference shares.



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# Appendix



## **Executive Leadership Team**



Scott Egan Chief Executive Officer



**Steve Yendall Chief Financial Officer** 



**David Govrin Global President** and Chief Underwriting Officer

Joined: Nov 2022

**Karen Caddick** Chief Human Resources Officer



Rob Gibbs President & CEO, SiriusPoint International



**Patrick Charles** Global Head of Property and Casualty (P&C) Insurance & Services



Stuart Liddell **Global President** of Accident & Health



Tom Leonardo SVP and US Head of Accident & Health

Joined: Nov 2022

Dhruv Gahlaut Head of Investor Relations and Chief Strategy Officer



**Darryl Siry** Chief Technology Officer



**Jimmy Yang** Interim General Counsel



**Ming Zhang Chief Investment Officer** 

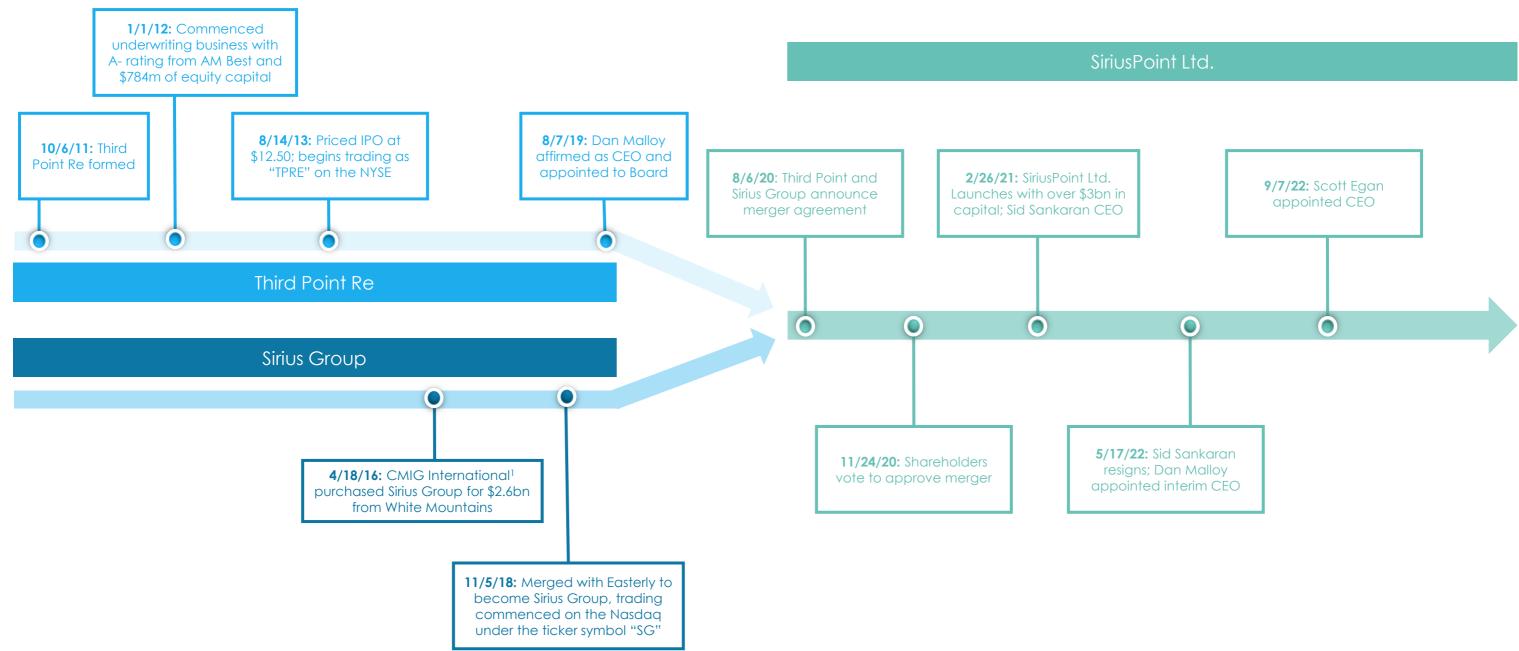






Andreas Kull Chief Risk Officer

# SiriusPoint Historical Timeline



Note: [1] CMIG International Holding Pte. Ltd, a wholly owned subsidiary of China Minsheng Investment Corp., Ltd.



# Thank You

